



Australian Government
Department of Finance

Selling to
Government

Building Your Best Tender Response

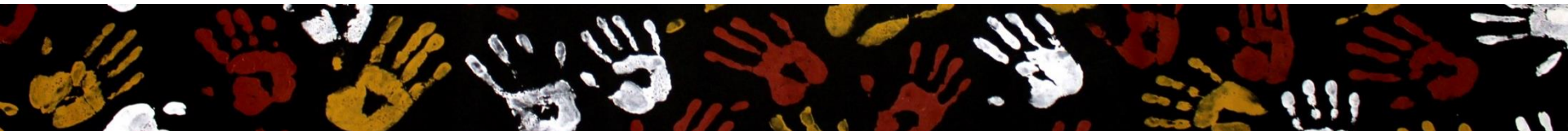




**I would like to acknowledge the traditional owners
and custodians of the land in which we live and
work.**

**I extend that acknowledgement to their continuing
connection to country, waters and community.**

**I pay my respects to elders past and present,
and extend that respect to all Aboriginal and
Torres Strait Islander peoples.**





Brief overview of the Commonwealth Procurement Framework

How Australian Government organisations approach the market

Preparing and responding to an Approach to Market

Considerations before lodging a response

Tender writing tips and good practice

Common pitfalls



What does the Australian Government buy?

Australian Government organisations purchase a **variety of goods and services for delivery across Australia**, including in regional and remote areas.

There is no one Australian Government buyer. Each Australian Government organisation has its own needs and makes its own purchasing decisions to meet its requirements.

The easiest way to find out what Australian Government organisations are interested in buying is to check available and **upcoming business opportunities on AusTender**.

The AusTender Help and Information Centre also includes a **variety of guidance and reports** to help you better understand opportunities in your sector.



Top 5 categories for small and medium enterprises in 2023-24

| | |
|---|---|
| Management and Business Professionals and Administrative Services | 13,582 contracts awarded 49.1% of category |
| Engineering and Research and Technology Based Services | 6,659 contracts awarded 54.1% of category |
| Commercial and Military and Private Vehicles and their Accessories and Components | 3,145 contracts awarded 53.0% of category |
| Information Technology Broadcasting and Telecommunications | 2,902 contracts awarded 43.4% of category |
| Education and Training Services | 2,639 contracts awarded 61.2% of category |

The Australian Government is **accountable** for how its entities spend **taxpayer money**.



Australian Government procurement is conducted by **open tender** or **limited tender**.

OPEN TENDER

Advertised publicly and open to any supplier to respond

LIMITED TENDER

A limited number of potential suppliers are directly invited to respond



A standing offer arrangement with multiple suppliers is commonly known as a panel.

An arrangement with an Australian Government organisation, or group of Australian Government organisations, that sets out the **terms and conditions** under which a supplier agrees to provide a range of **goods or services** for a specified period.



Coordinated procurement arrangements offer increased transparency, standard terms and conditions and contract management benefits for government and suppliers.

- For use when procuring certain goods or services
- Usually results in contracts or standing offer arrangements
- Established via:
 - **Coordinated** procurement – mandatory for most entities
 - **Cooperative** procurement – optional for use



AusTender

The Australian Government publishes **WoAG procurement opportunities** and **notices** of standing offers and successful contracts, valued at or above \$10,000, on AusTender.


- Register for free
- Receive information about new procurement opportunities
- Review annual procurement plans
- Watch planned procurements
- Look for refresh opportunities

Search Results

Showing 1-15 of 21 records

Sort By Sort

People Panel - Phase 1:
Recruitment and Search
Services Panel - Refresh

Agency Reference: FIN-2024-PP01Refresh 

Category: 80111700 - Personnel recruitment

Estimated Date of Approach to Market: Quarter 3 2024/2025

Multi Agency Access: Potentially

Multi Agency Access Type: All Agencies

Status: To Market

Change Comments: Update to estimated date of approach

ATM's: [People Panel - Phase 1: Recruitment and Search Services Panel - Refresh](#)

Contact: People Panel, 00 0000 0000, PeoplePanel@finance.gov.au

[Show changes](#)

Last Updated: 1-Oct-2024 1:05 am (ACT Local Time)

Refresh 2 of the
Management Advisory
Services Panel – Corporate
and Commercial

Agency Reference: FIN-2024-MASRefresh2 

Category: 80100000 - Management advisory services

Estimated Date of Approach to Market: Quarter 3 2024/2025

Multi Agency Access: Potentially

Multi Agency Access Type: All Agencies

Status: To Market

Change Comments: Extend estimated date of approach

ATM's: [Management Advisory Services Panel Refresh: Corporate and Commercial Management Advisory Services and Investment Banking](#)

Contact: Strategic Procurement Team, 0000000000, MASRefresh@finance.gov.au

[Show changes](#)

Last Updated: 26-Mar-2025 5:16 pm (ACT Local Time)



Where possible, entities should approach more than one supplier when using a Panel

A **notice inviting potential suppliers** to participate in a procurement including, but not limited to:

- a request for tender
- a request for quote
- expression of interest
- request for information
- request for proposal.



Elements usually found in an ATM:

Statement of requirements

Conditions for participation

Evaluation criteria

Minimum content and format requirements

ATM Terms

Draft contract

Approach to Market (ATM) – Goods and Services



Australian Government

Approach to Market

To establish Contract for << insert title of proposed contract here >>

Reference ID: << insert entity reference here >>

UNSPSC: << insert UNSPSC number here >> << insert UNSPSC title here >>

This Approach to Market (ATM) is for the provision of: << insert brief description of procurement here >>
The Commonwealth of Australia as represented by << insert entity legal name here >> (the Customer) is seeking submissions for the provision of the goods and services (the Requirement) as described in this ATM comprising:

- this CCS ATM, including the Statement of Requirement
- the CCS ATM Response Form
- the CCS ATM Annexes (if any)
- the Commonwealth ATM Terms
- the Additional Contract Terms (if any)
- the Commonwealth Contract Terms
- the Commonwealth Contracting Suite Glossary and Interpretation.

In submitting a response, Potential Suppliers are required to comply with all requirements set out in the Commonwealth Approach to Market Terms (a copy of which is included in this document), and if successful, agree to enter into a contract which incorporates the Commonwealth Contract Terms available at <https://www.finance.gov.au/government/procurement/commonwealth-contracting-suite-ccs#ccs-terms>.



Ensure you are sufficiently prepared and understand the process, and common requirements.

To prepare for procurement opportunities that you may be interested in, familiarise yourself with AusTender and review:

- typical packs of ATM documentation
- the Commonwealth Contracting Suite website



Satisfy
yourself the
opportunity
will be
rewarding
and
cost-effective
to pursue.

- Is this the right **opportunity**?
- Can you attend **briefings** if offered?
- Do you understand all the **requirements**?
- Can you **deliver** the required goods or services?
- Are you able to **lodge** the submission (digital)?
- Can you meet the submission **deadline**?
- Do you have required **licences, documentation, evidence of compliance**, etc.?



Review the ATM carefully.

If you do not meet the minimum requirements your response will not be considered.

Approach to Market (ATM) – Goods and Services

Response to Approach to Market
to establish
Contract for << insert title of proposed contract here >>
ATM Reference ID: << insert entity reference here >>

| | |
|---|---|
| This Response will be prepared and lodged in accordance with the Minimum Content and Format requirements as set out in A.A.1 [Key Information and Dates]. | <input type="checkbox"/> Yes <input type="checkbox"/> No: Do not proceed as your Response will not be eligible for further consideration |
| This Response will demonstrate our ability to meet the Conditions for Participation as set out in A.A.1 [Key Information and Dates]. | <input type="checkbox"/> Yes <input type="checkbox"/> No: Do not proceed as your organisation will not have the ability to fulfil the requirements of the procurement. |

Potential Supplier's Contact Officer
For all matters relating to this Response, the Potential Supplier's Contact Officer is:

| | |
|--------------------------|--|
| Potential Supplier Name: | |
| Contact Name: | |
| Position: | |
| Telephone: | |
| Email Address: | |
| Postal Address: | |

Reference Number: << insert entity reference here >>

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Procurement Connected Policies (PCPs) place minimum requirements on businesses responding to tenders.

If a policy is relevant, it will be listed as a requirement within the ATM documentation. You **must** meet these minimum requirements to be considered for the work.

PCPs that may be relevant to your business

Workplace Gender Equality
Procurement Principles

Indigenous Procurement
Policy

Australian Industry
Participation

Australian Skills
Guarantee

Payment Times PCP

Environmentally
Sustainable Procurement
Policy

Shadow Economy PCP

Detailed information on these policies are available on sellingtogov.finance.gov.au



If you have questions about the ATM before it closes, you can ask questions and have them answered.

- Submit questions in writing to the nominated contact officer
- Note the closing time for questions
- Answers are provided to all potential suppliers
- Addendum to the ATM for AusTender processes



Be sure to attend an industry briefing if it is offered.

Industry briefings provide potential suppliers with an opportunity to engage directly with the buyer and increase understanding of tender requirements or processes.

| Statement of Requirement | | | | | | | |
|--|--|-------------------------|--|------------------|--------------------------|-------------------------|---|
| A.A.1 Key Information and Dates | | | | | | | |
| Approach to Market | | | | | | | |
| Event | Details | | | | | | |
| ATM Closing Date | << insert ATM closing date here >> | | | | | | |
| ATM Closing Time | << insert ATM closing time here >> | | | | | | |
| Industry Briefing | <table border="1"> <tr> <td>Date & Time:</td> <td><< insert briefing date and time here >></td> </tr> <tr> <td>Location:</td> <td><< insert suburb here >></td> </tr> <tr> <td>Booking Details:</td> <td><< insert details of the industry briefing including address, start and finish times and booking details here >></td> </tr> </table> | Date & Time: | << insert briefing date and time here >> | Location: | << insert suburb here >> | Booking Details: | << insert details of the industry briefing including address, start and finish times and booking details here >> |
| Date & Time: | << insert briefing date and time here >> | | | | | | |
| Location: | << insert suburb here >> | | | | | | |
| Booking Details: | << insert details of the industry briefing including address, start and finish times and booking details here >> | | | | | | |
| Site Inspection | <table border="1"> <tr> <td>Date & Time:</td> <td><< insert inspection date and time here >></td> </tr> <tr> <td>Location:</td> <td><< insert suburb here >></td> </tr> <tr> <td>Booking Details:</td> <td><< insert details for the site inspection including location, date, start and finish time and booking details here >></td> </tr> </table> | Date & Time: | << insert inspection date and time here >> | Location: | << insert suburb here >> | Booking Details: | << insert details for the site inspection including location, date, start and finish time and booking details here >> |
| Date & Time: | << insert inspection date and time here >> | | | | | | |
| Location: | << insert suburb here >> | | | | | | |
| Booking Details: | << insert details for the site inspection including location, date, start and finish time and booking details here >> | | | | | | |
| Question Closing Date and Time | Questions will be permitted up until << insert question closing date and time here >> | | | | | | |
| Minimum Content and Format Requirements | <p>For a Potential Supplier's Response to be eligible for consideration, in addition to the matters addressed in A.B.4.2 of the Commonwealth ATM Terms, the Potential Supplier's Response must << insert minimum content and format requirements here >></p> <p>Minimum content and format requirements are criteria that a Potential Supplier's Response is required to meet when responding to an approach to market to be eligible for further consideration in a procurement process.</p> | | | | | | |
| Conditions for Participation | <p>The Customer will exclude from participation any Potential Supplier that does not demonstrate compliance with:</p> <p><< insert conditions for participation here >></p> <p>Conditions for participation are conditions that Potential Suppliers must meet for their Response to be considered.</p> <p>Conditions for participation should be objective and capable of being answered with a 'yes' or 'no' during evaluation. For example, that the Potential Supplier holds a particular licence, or meets certain security requirements.</p> <p>Conditions for participation must be limited to those that ensure that a potential supplier has the legal, commercial, technical and financial abilities to fulfil the requirements of the procurement. They may require relevant prior experience where essential to meet the requirements of the procurement but must not specify, as a requirement, that potential suppliers have previous experience with the Customer, with the Australian Government or in a particular location.</p> | | | | | | |



Most ATMs will include a template response for you to complete. You will simply need to answer each of the criteria.

Approach to Market (ATM) – Goods and Services

A.A.3 ATM Distribution

AusTender Distribution

This ATM and any updates are subject to the [AusTender Terms of Use](#). Any updates to this ATM will be distributed via AusTender.

AusTender is the Australian Government's procurement information system. Access to and use of AusTender is subject to the AusTender Terms of Use. In participating in this ATM process, Potential Suppliers must comply with the AusTender Terms of Use and any applicable instructions, processes, procedures and recommendations as advised on AusTender.

A.A.4 Lodgement of Responses

AusTender

Responses must be lodged electronically via AusTender before the Closing Time and in accordance with the Response lodgement procedures set out in this ATM documentation and on AusTender.

All queries for technical or operational support must be directed to the AusTender Help Desk. Contact details are available on the [Contact Us page of the AusTender website](#).

The Closing Time will be displayed on the relevant AusTender webpage together with a countdown clock that displays, in real time, the time left until Closing Time (for more information refer to [AusTender Terms of Use](#)).

For the purpose of determining whether a Response has been lodged before the Closing Time, the countdown clock will be conclusive.

Response File Format, Naming Convention and Size

The Customer will accept Responses lodged in the following formats:

- Microsoft Word (.docx)
- Microsoft Excel (.xlsx)
- PDF (.pdf)

The Response file name/s should:

- incorporate the Potential Supplier's full legal organisation name; and
- reflect the various parts of the bid they represent (where the Response comprises multiple files).

Response files must not exceed a combined file size of **50** megabytes per upload.

Responses must be completely self-contained. No embedded files can be included. No hyperlinked or other material may be incorporated by reference.



Statement of Requirement

A.A.1 Key Information and Dates

Approach to Market

| Event | Details |
|---|---|
| ATM Closing Date | << insert ATM closing date here >> |
| ATM Closing Time | << insert ATM closing time here >> |
| Industry Briefing | <p>Date & Time: << insert briefing date and time here >></p> <p>Location: << insert suburb here >></p> <p>Booking Details: << insert details of the industry briefing including address, start and finish times and booking details here >></p> |
| Site Inspection | <p>Date & Time: << insert inspection date and time here >></p> <p>Location: << insert suburb here >></p> <p>Booking Details: << insert details for the site inspection including location, date, start and finish time and booking details here >></p> |
| Question Closing Date and Time | Questions will be permitted up until << insert question closing date and time here >> |
| Minimum Content and Format Requirements | <p>For a Potential Supplier's Response to be eligible for consideration, in addition to the matters addressed in A.B.4.2 of the Commonwealth ATM Terms, the Potential Supplier's Response must << insert minimum content and format requirements here >></p> <p>Minimum content and format requirements are criteria that a Potential Supplier's Response is required to meet when responding to an approach to market to be eligible for further consideration in a procurement process.</p> |
| Conditions for Participation | <p>The Customer will exclude from participation any Potential Supplier that does not demonstrate compliance with: << insert conditions for participation here >></p> <p>Conditions for participation are conditions that Potential Suppliers must meet for their Response to be considered.</p> <p>Conditions for participation should be objective and capable of being answered with a 'yes' or 'no' during evaluation. For example, that the Potential Supplier holds a particular licence, or meets certain security requirements.</p> <p>Conditions for participation must be limited to those that ensure that a potential supplier has the legal, commercial, technical and financial abilities to fulfil the requirements of the procurement. They may require relevant prior experience where essential to meet the requirements of the procurement but must not specify, as a requirement, that potential suppliers have previous experience with the Customer, with the Australian Government or in a particular location.</p> |

The statement of requirement, or statement of work, is the document that outlines the details of the goods or services that the Australian Government organisation wishes to buy.

Procurements may include these evaluation criteria:

- financial and non-financial costs and benefits
- quality and quantity
- fit for purpose
- relevant experience and performance history
- flexibility of the proposal
- environmental sustainability
- whole-of-life costs



The Commonwealth Supplier Code of Conduct outlines the Commonwealth’s minimum expectations of suppliers and their subcontractors while under contract with the Commonwealth.

Approach to Market (ATM) – Goods and Services

A.A.2 The Requirement

<< insert requirement here >>

Provide a clear and concise description of the Requirement. When defining the Requirement always look for ways to give Potential Suppliers the opportunity to offer alternative solutions. Define your actual needs, do not merely describe the characteristics of an already known service. The amount of detail you provide should reflect the complexity of the Requirement.

A.A.2(a) Commonwealth Supplier Code of Conduct

The Commonwealth expects its suppliers to conduct themselves with high standards of ethics such that they consistently act with integrity and accountability.

If awarded a Contract, the Supplier must agree to comply with the Commonwealth Code of Conduct (Code) in accordance with the Commonwealth Contract Terms [Clause C.C.23].

Clause C.C.23 requires the Supplier to comply with the Code when performing its obligations under the Contract, and to ensure its personnel and Subcontractors comply with the Code. The clause also requires the Supplier to proactively monitor and assess compliance with the Code, and to notify the Customer immediately of any breach of the Code.

In accordance with the Commonwealth ATM Terms [Clause A.B.10], where requested by the Customer, Potential Suppliers should provide information demonstrating that they have appropriate policies, frameworks, or similar, in place to comply with the Code.

<< insert requirement here >>

Further information on the Code can be found at:

<https://www.finance.gov.au/government/procurement/commonwealth-supplier-code-conduct>

Prior to releasing the ATM documentation you may wish to include details about the particular aspects of the Code which the Supplier should demonstrate ability to comply with by considering which aspects of the Code are most likely to be relevant to the Goods and/or Services being procured. If the guidance here is not specific, this may compromise the utility and relevance of the information you receive back from the Potential Suppliers.

You should be wary to avoid placing unnecessary burden on the Potential Suppliers. Due diligence activities should be commensurate with the scale, scope, and risk of the procurement. You should only seek to obtain information that will be used to inform a value for money assessment and/or aligns with an identified risk mitigation strategy for the management of the contract.

A.A.2(b) Standards

Potential Suppliers must ensure that any goods and services proposed are capable of complying with all applicable Australian standards and any Australian and international standards specified in this Statement of Requirement. Potential Suppliers should note that they may be required to enable the Customer, or an independent assessor, to conduct periodic audits to confirm compliance with those standards.

Web Content Accessibility

The Supplier must ensure that any website, associated material and/or online publications (where applicable) complies with the *Web Content Accessibility Guidelines* available at: <https://www.w3.org/WAI/intro/wcag>.

Publications

Publications and reports (if any) must be drafted to comply with the current version of the Australian Government *Style Manual* available at: <https://www.stylemanual.gov.au/>.



Approach to Market (ATM) – Goods and Services

Commonwealth Approach to Market (ATM) Terms

| | |
|---|--|
| <p>A.B.1 Background</p> <p>1.1 Same terms in this document have been given a special meaning. The meanings are set out either in the Commonwealth Contracting Suite Glossary and Interpretation, the CCS ATM or the draft Commonwealth Contract.</p> <p>1.2 Any queries or complaints regarding this ATM must be directed to the Customer's relevant contact officer listed in the Statement of Requirement.</p> <p>1.3 The Customer may:</p> <ul style="list-style-type: none"> a) amend or clarify any aspect of this ATM, prior to the Closing Time, or b) suspend the ATM process or issue a Public Interest Certificate prior to Contract execution, by issuing an addendum to the ATM in the same manner as the original ATM was distributed or, where this is not possible, issuing a notice to all Potential Suppliers. <p>1.4 No contract will exist until the Contract is executed by the Customer. The Customer, acting in good faith, may discontinue this ATM, decline to accept any Response to this ATM or issue any contract, or satisfy its requirements separately from this ATM process.</p> <p>1.5 Participation in this process is at the Potential Supplier's risk and cost.</p> <p>A.B.2 Precedence of Documents</p> <p>2.1 If there is inconsistency between any of the parts of this ATM, the following order of precedence will apply:</p> <ul style="list-style-type: none"> a) CCS ATM – Statement of Requirement b) CCS ATM Response Form c) CCS ATM Annexes (if any) d) Commonwealth ATM Terms e) Additional Contract Terms (if any) f) Commonwealth Contract Terms g) draft Commonwealth Contract (if any), and h) CCS Glossary and Interpretation, so that the provision in the higher ranked document will prevail to the extent of the inconsistency. <p>A.B.3 Referenced Material</p> <p>3.1 The Customer will make available the Customer's Material (if any) referenced in this ATM. Potential Suppliers are responsible for obtaining all other Referenced Material (if any).</p> <p>3.2 Potential Suppliers are responsible for considering Referenced Material in framing their Response.</p> <p>A.B.4 Lodging a Response</p> <p>4.1 By lodging a Response, Potential Suppliers agree:</p> <ul style="list-style-type: none"> a) that their Response is subject to these Commonwealth ATM Terms b) that the Response will remain open for acceptance for ninety (90) calendar days from the ATM Closing Time, and c) if successful, to sign a Contract which incorporates the Commonwealth Contract Terms. | <p>4.2 When lodging a Response, Potential Suppliers must:</p> <ul style="list-style-type: none"> a) lodge their Response as specified in the Statement of Requirement using the CCS ATM Response Form provided (if any) without changing the structure or formatting of the response form b) comply with any conditions for participation and ensure their Response complies with any minimum content and format requirements set out in the Statement of Requirement c) ensure the Response is in English, and d) ensure that prices quoted: <ul style="list-style-type: none"> i. are in Australian currency ii. show the GST exclusive price, the GST inclusive price and the GST component (if any) and the GST inclusive price iii. are inclusive of GST and all other taxes, duties (including any customs duties) and any government charges imposed or levied in Australia or overseas, and iv. unless identified in the Potential Supplier's Response, include any and all other charges and costs and be the maximum payable by the Customer under the Contract. <p>4.3 The Customer may decline to consider a Response that is unable to be read or contains alterations, erasures, illegibility, ambiguity or incomplete details.</p> <p>4.4 Potential Suppliers may submit Responses for alternative methods of addressing the Customer's Requirement described in this ATM, where the option to do so was stated in the ATM or agreed in writing with the Customer prior to the Closing Time. Potential Suppliers are responsible for providing a sufficient level of detail about the alternative solution to enable its evaluation.</p> <p>4.5 Potential Suppliers and their officers, employees, agents, advisors and proposed subcontractors must not engage in any collusive, anti-competitive or any other similar conduct with any other Potential Supplier or person, or offer any unlawful inducements in relation to their Response or this ATM process.</p> <p>4.6 The Customer will only extend the Closing Time in exceptional circumstances and, if extended, the extension will apply equally to all Potential Suppliers. The Customer will not consider any Responses received after the Closing Time specified in this ATM unless the Response is late as a consequence of the Customer's mishandling.</p> <p>4.7 Prior to execution of a contract, the Customer may seek clarification or additional information from, and enter into discussions and negotiations with, any or all Potential Suppliers in relation to their Response. In doing so, the Customer will treat all Potential Suppliers equitably and not allow any Potential Supplier to substantially alter their Response.</p> <p>4.8 If any Conflicts of Interest arise during the evaluation period, Potential Suppliers must notify</p> |
|---|--|

- The draft contract gives you a chance to see the terms and conditions under which your business would be contracted if you are successful.
- You may be asked to confirm in your tender response whether your business complies with the terms and conditions.



Ask your referees if they wish to give a reference for you before including them in your response.

- Reference checks are usually made when your business may become a preferred supplier (but not always).
- You should select referees for whom you have worked so they can verify the claims you have made in your tender.



Before you lodge your submission:

- Review, edit, and check again.
- Check your response is in the requested format with all required documentation.
- Plan to submit early.

Approach to Market (ATM) – Goods and Services

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Situation

Task

Action

Result

Use a structured methodology (STAR).

- Set the scene and describe the problem to be addressed
- Outline what the statement of requirements is asking you to deliver
- Explain the steps to be taken
- Detail the expected outcome/result



When writing your tender response, remember to:

Substantiate your claims

Be truthful and honest

Focus on what your business can do

Utilise the maximum word limit

Explain how your proposal reduces risk

Outline how you provide value for money



Things to avoid:

Including significant amounts of marketing and promotional material

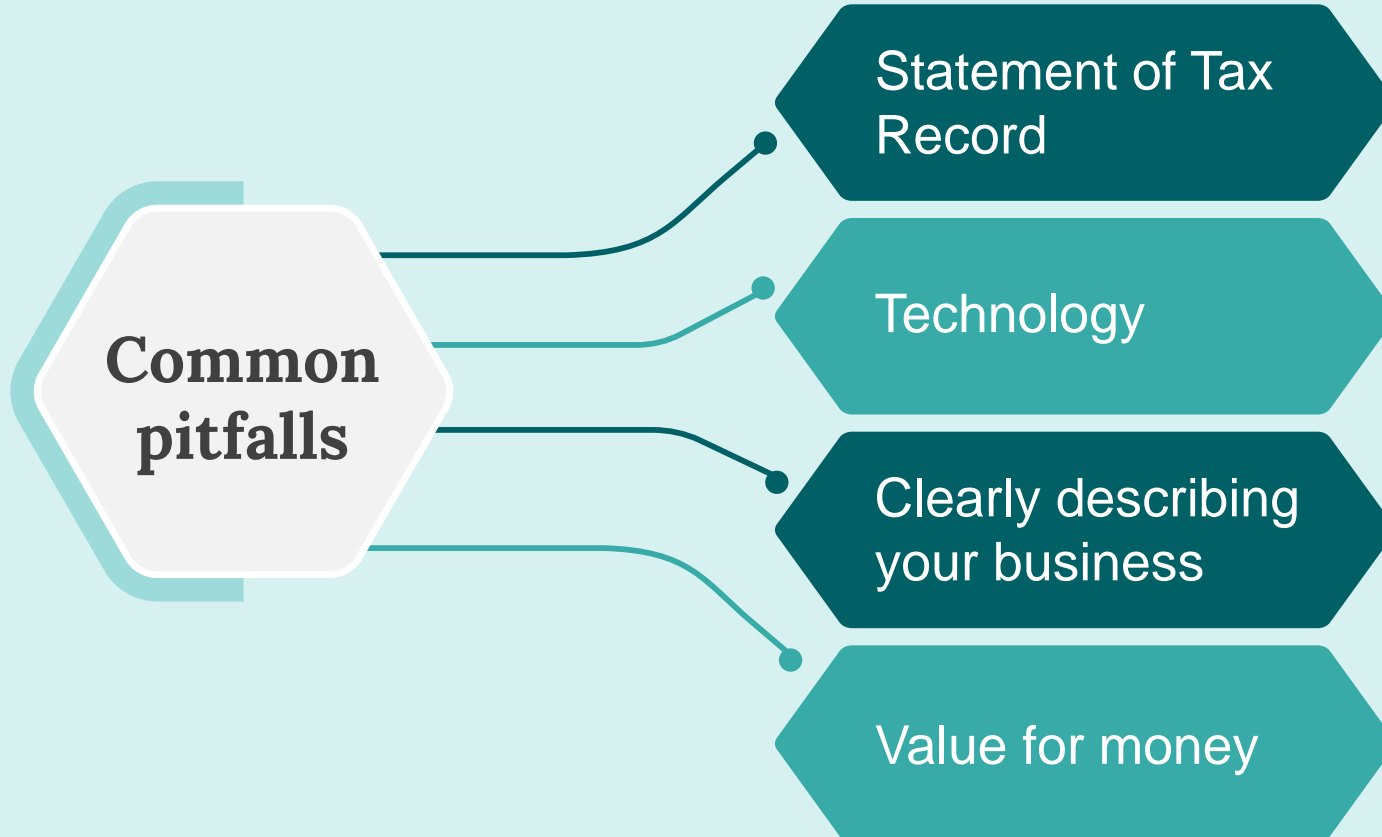
Being critical of your competitors

Assuming the Government knows and understands your capabilities



Things to watch out for

- Cutting and pasting text from previous tender submissions
- Repetition and using broad or vague statements
- Including verbose or overly complicated language
- Forgetting to contact your referees
- Assuming the evaluation process





01

Have you responded to all the requirements?

02

Have you asked and received answers for questions?

03

Can you submit using the submission method?

04

Have you proofread your submission and had it checked by two or more others?

05

Is your response clear, easy to understand, and to the point?

06

Have you addressed all mandatory conditions for participation and evaluation criteria?

07

Have you demonstrated value for money?

08

Have you emphasised what sets you apart from your competitors?



Selling to Government website



Guidance on rules
and processes
involved



Information for
each step of the
procurement
process



Key resources for
where to go and
who to connect
with

What is AusTender?



AusTender is the Australian Government's procurement information system



Become a Registered User



New to AusTender? Register for free to be notified of opportunities



Business Opportunities



Not sure where to start looking? Find current and planned opportunities



Visit the AusTender Help and Information Centre (help.tenders.gov.au)

Lodge a Tender Response



Found an opportunity and ready to lodge a response?



Information Made Easy



Here you will find access to a wide range of procurement and contract information reports.



Frequently Asked Questions



We have a repository of frequently asked questions, has your question been asked before?





Australian Government
Department of Finance

Selling to
Government



Questions and feedback

Feedback

<https://sellingtogov.finance.gov.au/feedback/supplier-tender-response>

Contact us

sellingtogov.finance.gov.au/contact-us